



PSAV

Partnership for Sustainable Agriculture in Viet Nam - PSAV

PSAV Newsletter

MINISTRY OF AGRICULTURE AND RURAL DEVELOPMENT

4th Quarter – 2019

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UPDATES ON ACTIVITIES OF PUBLIC-PRIVATE PARTNERSHIP TASK FORCES IN AGRICULTURE

The PPP Task Force on Pepper:



In the 4th Quarter of 2019, the PPP Task Force on Pepper cooperated with the Plant Protection Department (PPD), the International Cooperation Department (ICD) and Task Force members to organize many activities to promote sustainable pepper production through a public - private partnership models. Specifically, some key activities implemented include:

- An experience sharing workshop was held on 11 November 2019 with the participation of nearly 70 delegates from public, private agencies and research institutes. At the workshop, participants introduced and shared experiences on good farming models, sustainable pepper production models and partnership models.

- On 12 November 2019, the Ministry of Agriculture

and Rural Development (MARD) in collaboration with the Sustainable Spices Initiative (SSI Viet Nam), the PPP Task Force on Pepper organized a policy dialogue workshop to promote partnerships among public - private sectors and a launching ceremony of an Advisory Group of the PPP Task Force. The dialogue attracted the attention of many stakeholders in the industry, from both the private and the public sectors. The participants discussed many key topics such as industry database systems, alternatives to prohibited agrochemicals, etc. to promote sustainable pepper development in the current difficult situations, contributing to improving the livelihoods of pepper farmers. The recommendations received in dialogue were noted by MARD leaders for solution finding as well as sharing with other related stakeholders in the following events.

- A roundtable meeting between MARD Vice Minister Le Quoc Doanh and leaders of PPD, ICD, the National Agricultural Extension Center (NAEC), the Viet Nam Pepper Association (VPA), Chairman of SSI, SSI's member companies including McCormick, Nedspice, Olam, Harris Freeman, Verstegen and the Sustainable Trade Initiative (IDH Viet Nam) was also held on November 12, 2019. The leaders discussed on recommendations for promoting close and effective cooperation between the Government of Viet Nam and SSI for sustainable pepper development. PPD, as the Task Force's public co-chair, was authorized to sign a Memorandum of Understanding to establish

a framework for cooperation between the Task Force and SSI.

- The 47th International Pepper Conference was organized by MARD in collaboration with the International Pepper Community (IPC) and VPA, with the participation of more than 400 delegates from domestic and 25 IPC member countries. This was an important event for businesses, importers, farmers and international organizations to share information as well as promoting attention to the development of the pepper industry in the world. The 47th International Pepper Conference took place in the context that pepper production and trading in the world are being affected by many adverse factors such as continuous pepper price drop, global financial crisis, erratic climate change and uncontrolled pests and diseases. Consumer are moving towards high quality products with high food hygiene and safety standards, while production costs keep rising and prices fluctuate unpredictably. These factors are destabilizing production and business of the global pepper industry. The Conference included the following sessions: Exporters, Technology, Importers and exporters, Exhibitions of domestic and international pepper importers/exporters, and a field visit to pepper cultivation models in Hoa Hiep commune, Xuyen Moc district, Ba Ria - Vung Tau province ...

The PPP Task Force on Coffee:

In the 4th Quarter of 2019, under the direction of MARD, the PPP Task Force on Coffee continued to coordinate with members to carry out the activities set out in the 3rd quarter of 2019. Main activities include:



- On 3 December 2019, in Ho Chi Minh City, the Department of Crop Production (DCP) cooperated with the Viet Nam Coffee Coordination Board (VCCB),

the Global Coffee Platform (GCP), IDH Viet Nam and Grow Asia organized the Forum on "Viet Nam Sustainable Coffee Development in Price Crisis and Climate Change Context 2019" to find solutions for sustainable development of the coffee industry. According MARD, as of 2018, Viet Nam's coffee plantation area reached 645,217 ha, with the yield of 2.7 tons/ha, total production of 1.6 million tons per year, of which Robusta coffee accounted for 96%. Recently, the Central Highlands as well as other Viet Nam's coffee producing regions are facing many difficulties due to climate change, high frequency of low rainfall, which has caused serious water shortage affecting coffee production. Mr. Le Van Duc, DCP Deputy Director General, said that in Viet Nam, coffee production, processing and trade still have many shortcomings. Specifically, the old coffee trees account for a large proportion of planting area. Intensive farming is not sustainable. Preliminary processing and storage capacity remain limited. There is a lack of linkage between businesses and farmers, which restricts the value chain development. The recent fall in coffee prices has affected many farmers. Especially, due to the lack of a comprehensive strategy to promote exports, Vietnamese coffee has not been able to leverage its own advantages to increase competitiveness in the market. At the Forum, experts and international organizations shared ideas and offered solutions to promote sustainable coffee development in Viet Nam. For sustainable development, Viet Nam's coffee industry needs to continue investing in developing material areas, coffee growing and processing companies need to ensure the quality of coffee beans from the farm to the consumers; standards need to be developed for sustainable coffee, certified coffee, meeting the needs and technical conditions of buyers; farmers should be supported with finance so that they could focus on coffee production.

- On October 29, 2019 in Ho Chi Minh City, the PPP Task Force on Coffee - Production Sub-Committee of the VCCB organized the Task Force annual meeting. The meeting was attended by 20 key members of the Task Force from both the public and private sectors. Under the chairmanship of Mr. Le Van Duc, DCP Deputy Director General and Mr. Khuat Quang Hung, Director of Foreign Affairs and Communications of Nestlé Viet Nam, the members discussed many topics to guide the operation of the Task Force for the next phase, including (i) Review and update the proposed activities

and share implementation difficulties; (ii) Strengthen links among members of the Task Force; (iii) Share models, initiatives and ideas among members; and (iv) Agree on the Production Sub-Committee's work plan and propose a plan for the TF in the 2020-2025 period.

The PPP Task Force on Tea:

On the morning of 29 November 2019 in Hanoi, the Viet Nam Tea Association (VITAS) organized a seminar to review the project “Sustainable Development of Viet Nam’s Shan Tea” sponsored by the French Development Agency (AFD) and “Introducing the operational strategy of the PPP Task Force on Tea”. At this seminar, Professor cum Dr. Nguyen Quoc Vong, a consultant supporting the development of policy orientation for sustainable Shan tea development in Viet Nam, for the first time announced the special and beneficial medical characteristics of ancient Vietnamese Shan tea to people’s health. Representatives from Shan tea producing provinces and enterprises contributed ideas and proposed activities so that the policy brief could be applied in alignment with provincial



practical context. At the Public-Private Partnership session of Viet Nam’s tea industry orientation in the 2020 – 2025 period, public representatives including Departments, Agencies and Centers under MARD, and private representative including NGOs such as IDH and large corporations such as Unilever, URC evaluated the Task Force’s activities over the past few years. Accordingly, the Task Force agreed on the orientation of activities in the coming time, and welcome private comments to improve the efficiency of business support activities of the public sector. ■

ACTIVITIES OF PSAV SECRETARIAT

Promoting the role of agribusinesses in climate change context

On November 13, 2019, MARD (PSAV Secretariat) and the United Nations Development Program (UNDP) jointly organized the Seminar on “*Promoting agricultural enterprises’ participation in the direction of increasing resilience to climate change and low emissions in Viet Nam*”. At the Seminar, public and private delegates had the opportunity to share and discuss the orientation of Viet Nam’s agriculture

in encouraging businesses to implement the Paris Agreement on Climate and Sustainable Development Goals. Specifically, participants were updated with information on activities of PSAV and its PPP Task Forces and listened to practical experience sharing from a number of agricultural businesses towards increasing resilience and low emissions.

Monitoring and evaluation of PPP Task Forces’ Performance

In the 4th Quarter of 2019, PSAV Secretariat coordinated with co-chairs of all PPP Task Forces to collect impact and performance data of PPP Task Forces under PSAV in 2019. This is an annual monitoring and evaluation

process to collect information and data measuring PPP cooperation effectiveness, which was reported at the World Economic Forum 2020 in Davos, Switzerland in January 2020 ■

OTHER ACTIVITIES AND EVENTS

Overcoming difficulties, agriculture export turnover reached over USD 41 billion

In 2019, despite difficulties in the market, prices of agricultural products dropped by 10-15%, the total export turnover of agriculture, forestry and fishery products was estimated at USD 41.3 billion, up about 3.2 % compared to 2018.

In 2019, the Agriculture and Rural Development sector continued to overcome many challenges to effectively and comprehensively implement sectoral schemes and plans. New export and import markets were opened. Investment environment improved. Competitiveness of local agricultural products has achieved significant improvement...

Specifically, the sector completed and exceeded three out of four sectoral targets, including: Agriculture, forestry and fishery export turnover was estimated at USD 41.3 billion, trade surplus reached a high level of USD 10.4 billion, up by 19.3%. The whole sector continued to maintain 8 commodity groups with export turnover of over USD 1 billion, in which 4 commodities had export turnover of more than USD 3 billion (wood and wooden products; shrimp; vegetables; cashews).

MARD has actively negotiated to export more high-value fresh fruits to the US, Australia, Japan and China markets ... while at the same time, promoting the export of processed chicken to Japan, suckling pig

products to Malaysia and Hong Kong, honey to EU and USA. The first batch of milk to China was successfully exported in October 2019. Negotiations with the Hong Kong authorities to export frozen pork, processed chicken and bird's nest has also been completed.

Regarding seafood exports, the US has recognized equivalence of Viet Nam's food safety control system to American regulations for catfish products. China has approved to import 48 species of live aquatic products and 128 types of semi-processed and processed aquatic products from Viet Nam.

The objectives for 2020 of the Agriculture and Rural Development sector are: GDP growth rate of the sector will be 2.8 - 3%; The growth rate of production value of agriculture, forestry and fishery at 2.9 - 3.05%; Export turnover of agricultural, forestry and fishery products of over USD 42 billion; Forest coverage rate of 42%; The rate of communes meeting new rural standards of 59%; At least 121 district units meet/complete new rural construction tasks; The ratio of rural population using water meeting hygiene standards reaching 96%; 2,000 newly established agricultural cooperatives; The whole country has 17,000 agricultural cooperatives (higher than the target assigned by the National Assembly and the Government 2,000 cooperatives) ■

ISG 2019 Plenary Meeting: Enhancing processing capacity and market access for Vietnamese agricultural products

With the theme "Developing sustainable raw material areas, improving processing capacity and market access for Viet Nam's agricultural products", the presentations at the conference focused on recommendations, policies and solutions to address difficulties in developing sustainable raw material areas, improving processing capacity and market access for Vietnamese agricultural products.

At the same time, the conference offered a platform for stakeholders to share experiences and successful models from projects of international partners in this field in order to enhance the added value of agricultural products and to meet the requirements of domestic and international markets when new generation bilateral free trade agreements come into effect.

Minister Nguyen Xuan Cuong said that Viet Nam's agricultural products were present in 186 countries and territories around the world, with high export value. Viet Nam has step by step ensure food security against natural disasters, risks of climate change



impacts as well as other non-traditional and traditional risk factors. However, access to most export markets remains relatively unsustainable in terms of time. Export size remain limited. And especially high risks remain latent due to competition impacts of economic integration. Viet Nam today confronts extremely big challenges such as: its agricultural economy is still based on small-scale production; Climate change

poses significant impact on the whole economy and agriculture sector will suffer the most.

Recommendations at the conference will support the Government to continue improve and revise

policies and mechanisms that best suit international practices as well as the specific situation of Viet Nam in forming the best agricultural ecosystem. Thereby social resources could be mobilized, especially PPP investment to organize the implementation ■

Viet Nam - Netherlands strengthens cooperation in agriculture

On December 8-11, 2019 MARD Minister Nguyen Xuan Cuong visited the Netherlands and conducted many activities to promote bilateral cooperation in agriculture. Minister Nguyen Xuan Cuong held talks with Deputy Prime Minister and Minister of Agriculture Carola Schouten, working with Minister of Infrastructure and Water Management of the Netherlands and the Dutch Delta Commissioner, visited De Heus Group, Wageningen Agricultural University and a number of advanced and successful models, research and agricultural production facilities in the Netherlands such as Almeer Flower Auction, World Horti Center, Agriterra.

Over the past few years, within the framework of the Strategic Partnership Agreement on Sustainable Agriculture and Food Security between the governments of Viet Nam and the Netherlands, many cooperation activities and projects in the fields of food safety, agricultural transformation in the Mekong Delta, disease free areas, knowledge transfer ... have been implemented. Minister Nguyen Xuan Cuong suggested that in the coming time, Viet Nam and the Netherlands should continue to expand the successes in the framework of the Partnership Agreement, especially encouraging transfer of agricultural advanced technologies and

PPP cooperation and cooperative model development on the basis of promoting joint ventures of agricultural businesses of the two countries in order to help them participate more deeply in the global supply chain. Potential areas of bilateral cooperation and study are researches, development of value chains associated with geographical indications and technology transfer of some strategic crops, development of a system of relevant standards and technical regulations in livestock production, creating favorable conditions for Vietnamese livestock products to access the global distribution system including the Dutch market, and promoting PPP, G2G and B2B projects.

During this mission, Minister Nguyen Xuan Cuong and Dutch Minister of Agriculture Carola Schouten signed the "Implementation Plan of the Strategic Partnership Agreement on Sustainable Agriculture and Food Security", and "The intention of cooperation in processing and reducing post-harvest losses". On this occasion, there was also a signing ceremony of cooperation agreement between enterprises in Long An province and Dutch partners on fruit development and export to Netherlands.

After this trip, many Vietnamese businesses also found partners and signed cooperation agreements with Dutch partners on fruit and vegetable export ■

Viet Nam - Japan promote investment in developing food value chains

January 14, 2020 in Hanoi and January 16, 2020 in Ho Chi Minh City, the Japan International Cooperation Agency (JICA) organized Investment Promotion Workshops to develop food value chains. Representatives of related ministries, provinces and cities, cooperatives, businesses and agencies of Viet Nam and Japan attended the workshop and heard reports on many issues, including: potential and preferential policies for investment and development of food value chains of target provinces and cities in the medium and long-term vision of Viet Nam-Japan agricultural cooperation; agribusiness experiences and lessons learned in Viet Nam from Japanese enterprises; status of food value chains in provinces and cities and future prospects.

Under the framework of "Medium and long-term vision of Viet Nam - Japan agricultural cooperation (2015 - 2019)", Japan and Viet Nam have



cooperated closely to comprehensively develop the Vietnamese agriculture. JICA has been supporting the development of food value chains in Viet Nam through projects such as improving the reliability of safe crop production in the Northern region, promoting contract-based agricultural production and improving the irrigation system in Nghe An province, supporting measures to prevent saline

water intrusion in Ben Tre province, supporting the development of 8 strategic steps of agricultural development in Lam Dong province ...

JICA pledged to continue supporting Viet Nam in all

fields to: develop agricultural infrastructure; promote private investment and introduce high technology; support policy and strategy as well as human resource development to improve productivity and value added for Viet Nam's agriculture ■

Mobilize over 10,000 billion VND for OCOP

According to MARD, the "One commune One product" (OCOP) program in the 2018-2020 period, after more than 1.5 years of implementation, has achieved initial results, spreading robustly throughout the whole country with the strong support from the society and authorities at all levels, contributed positively to the construction of new rural areas.

The official evaluation report of 61 provinces and cities noted that by the end of 2019, the total number of OCOP standardized products was 3,843, nearly 1.6 times higher than the target of 2,400 products. Currently, 19 provinces and cities have been assessed, classified and recognized with 900 OCOP products, reaching 33.16% compared to the plan of 2,400 products, of 583 products participating in the OCOP Program.

The country has nearly 3,300 economic organizations registered to participate in the OCOP Program, an increase of nearly 200 economic organizations (in 2017 there were 3,126 organizations). There are 583 economic organizations proposed and assessed with

3 or more stars of OCOP standards, which include: 234 cooperatives, 171 enterprises, 170 production facilities/business households, and 8 cooperative groups. It is estimated that the total mobilized resources of 3,300 economic organizations to produce OCOP products reach around VND 10,015 billion.

In 2020, to complete the remaining targets and tasks, the Prime Minister approved to allow the OCOP Program to carry out many activities such as standardizing and recognizing at least 1,200 more products in order to reach the target of 2,400 products, organizing the first national product ranking and evaluation in the third quarter of 2020; implementing 8 to 10 models of tourist cultural villages; development of about 500 new small and medium-sized enterprises and cooperatives participating in OCOP Program; consolidating 100% of businesses and cooperatives participating in the OCOP Program; building an innovative design center to develop OCOP products as well as advertising and introducing products of areas which had passed OCOP standards... ■

USDA inspects food safety of Vietnamese pangasius

From March 2 to 13, 2020, the United States Department of Agriculture's Food Safety Inspection Service (FSIS) will send a second delegation to evaluate the food hygiene and safety control system (FSH) for Siluriformes (catfish), which are mainly Vietnamese pangasius exported to the US. This is the second time the US has evaluated the FSH control system for Vietnamese pangasius. Previously, in May 2018, FSIS inspection team went to the field to review and record the implementation of Food Safety Control System in Viet Nam catfish production, processing and export facilities to fully meet the regulations of America.

From the previous inspection, although FSIS highly appreciated the organization and law enforcement of Viet Nam in food safety control, they also pointed out errors that need to be fixed. After FSIS finished the inspection, NAFIQAD issued a letter to FSIS about the remedial results. The draft FSIS inspection report later also noted that NAFIQAD provided evidence and documents about

the businesses that have conducted corrective actions. In September 2018, FSIS published a draft accreditation of Viet Nam's system for public comments. The result of public support of Viet Nam is the highest (80%) compared to China (57%) and Thailand (40%).

To prepare for the US inspection, NAFIQAD asked businesses to review and improve the FHS conditions, the quality management program and the implementation documents for the entire production, transportation, preliminary processing and processing of catfish exported to the US. Enterprises need to proactively coordinate with local aquaculture management agencies to review the FHS conditions, records on pond management at facilities supplying raw materials to processing plants. For businesses with shipments warned by FSIS, full records should be kept, including warnings, investigation reports, results of corrective actions and specific evidence... ■

MDEC and WEF announce cooperation on drone technology

The World Economic Forum (WEF) and Malaysia Digital Economic Group (MDEC) announced that they would cooperate to design and pilot a number of legal and policy framework solutions that promote the potential social benefits of drone technology as well as minimize the risks associated with this digital solutions. Specifically, MDEC will cooperate with WEF in the category of aerospace and drone solutions.

Drone services are now becoming one of the most lucrative potential markets for agricultural products and services. According to the report of the drone service market, the total global market value is expected to reach USD 63.6 billion by

2025. The Asia Pacific region is expected to grow at the highest rate during this period. The market in Malaysia has also witnessed rapid growth in recent years. Many Malaysian companies, such as Aerodyne, Poladrone, OFO Tech, Geo Sense and Asia Drone IoT Technologies, are cited in the report as being at the forefront of developing regional and global drone solutions.

According to the WEF, drones are capable of increasing crop productivity, allowing machines to replace workers in certain dangerous jobs, and address labor issues in labor-intensive areas in agriculture. The right policy platform and smart regulations and standards will contribute to promoting the adoption of this technology and new business models. In the long run, drone technology can also revolutionize the way people and goods are transported ■

NEW POLICY ON AGRICULTURAL, RURAL DEVELOPMENT AND COOPERATION

Viet Nam National Brand Program from 2020 to 2030

On October 8, 2019, Prime Minister Nguyen Xuan Phuc approved the Viet Nam National Brand Program from 2020 to 2030 in Decision No. 1320/QĐ-TTg with Ministry of Industry and Trade as the Program management agency. The units in charge of implementing the projects are the ministries and branches tasked with implementing the schemes under the Program. MARD was assigned to develop and implement projects under the Program associated with the task of developing agriculture, forestry and fishery, specifically (i) Focus on building and developing trademarks of agricultural products, forestry, fisheries and marine strengths of Viet Nam; (ii) Support enterprises to develop brands in the fields of agriculture, forestry and fisheries to meet the Program's criteria system. The decision takes effect on December 1, 2019. The objective of the Program is to contribute to improving the value of Viet Nam National Brand by 20% per year according to the statistics and evaluation of credit rating organizations in the world; Over 1,000 products achieve the Viet Nam National Brand title and each year 10% increase in the number of businesses listed as the highest value brands by credit rating organizations in the world; 90% of businesses across the country aware of the role of brands in production, business and investment; 100% of products reaching Viet Nam National Brand standards

and promoted domestically and in key export markets.

Sustainable development of private enterprises by 2025, vision to 2030

The Prime Minister has just approved a plan for sustainable development of private enterprises by 2025, with a vision to 2030 in Decision No.1362/QĐ-TTg with 6 key groups of solutions towards the goal of promoting private enterprises' growth in quality and in an efficient manner. This is to create a solid foundation and an important driving force for fast and sustainable socio-economic development. By 2030, the target is to narrow the gaps in technology level, quality of human resources, competitiveness of enterprises and raise the ratio of enterprises participating in regional and global production networks and value chains to a level equivalent to leading countries in ASEAN (ASEAN-4). In the 2021-2030 period, private enterprises are expected to have an average growth rate of employment number of 6-8%/year, average growth rate of employees' income of 25-30%/year, average growth rate of private contribution to the state budget of 23-25%/year. Specific objectives of the six groups of solutions are to improve the quality and performance of private enterprises, striving to have at least 1.5 million businesses by 2025 and 2 million businesses by 2030, promoting innovation and strengthening linkages of private sector.

Developing high quality Vietnamese coffee

MARD and the Government are in the process of developing a National Brand for high quality Vietnamese Coffee. Viet Nam wants to create a branding, trademark and certification for coffee products which have good quality and meeting certain criteria. The government intends to build trademarks for green coffee, roasted coffee and ground coffee. These are completely Vietnamese coffee products.

From this branding, the Government hopes to build and enhance competitiveness of Vietnamese coffee in the domestic and international markets, thereby increasing the export price of Vietnamese coffee. According to the Institute of Policy and Strategy for Agriculture and Rural Development (IPSARD)

- the leading agency which is collaborating with the Viet Nam Cocoa Coffee Association (Vicofa) and the Agro-Processing and Market Development authority to develop the criteria list of high quality Vietnamese coffee. For general criteria, the coffee needs to be 100% grown in Viet Nam; varieties must be recognized by MARD; process of cultivation and processing needs be certified by sustainable standards; the products need to be evaluated based on basic criteria such as color, taste, size ...

In the coming time, these criteria will be completed and sent to Vietnamese enterprises for consultation. Inputs shall be combined to complete the list of criteria, then this will be registered for protection at the National Office of Intellectual Property of Viet Nam. After registration for protection in Viet Nam, the Government will have further plans to protect this trademark abroad ■

SOME HIGHLIGHT EVENTS NEXT QUARTER

Workshop to promote the development of Verified Sourcing Areas (VSA)

With the goal of promoting and scaling up sustainable agricultural production and fostering the demand for sustainable production of key industries such as coffee, pepper, fruit, etc, IDH is developing a new mechanism named the Verified Sourcing Areas (VSA). IDH is expected to cooperate with PSAV Secretariat and the PPP Task Force on Coffee to organize a consultation workshop for stakeholders including producers, buyers and domestic and foreign end-buyers to build projects on VSA.

VSA brings together relevant producing partners in an area, supply chain actors, communities and committed end-buyers (the Compact). In the Compact, partnership agreement will be signed between public and private partners in a geographical area, such as district or provincial level. Through this Agreement, public-private partners can agree on priority objectives, sustainability themes, implementation roadmap, key evaluation indicators and reporting methods. The program aims to leverage the strengths of partners to make sustainable production a common goal for both public and private sectors.

In early 2019, three VSA models were established under Production, Protection, Inclusion (PPI) Compact. PPI's common vision by 2025 are: (i) 100% of coffee and intercropped plants are produced sustainably; (ii) Zero deforestation; (iii) Farmer's income increases

by 30%. The main pillar of the PPI is a landscape approach covering three main areas: (i) Input management (chemical use); (ii) Water management; and (iii) Crop system. Support tools include: (i) Service delivery model; (ii) Technology 4.0 (Pesticide Software/Fertilizers/Soil Nutrition, Monitoring and Planning Tools, online connection, Terra-I system); (iii) Impact monitoring system (Farmer's Field Book). According to scheduled progress till 2025 and 2030, it is expected that the Verified Sourcing Areas (VSA) will be expanded to provincial and sectoral levels.

Develop PSAV's Strategy for the 2021 – 2025 period, with a vision to 2030

To further strengthen PSAV's organizational structure, improving the operational efficiency of PPP Task Forces, further promoting the scale and effectively replicate public-private partnership models in the agricultural sector, PSAV is currently in the process of developing a Strategy for Partnership for Sustainable Development of Agriculture in Viet Nam for the period of 2020-2025, with a vision to 2030. In Quarter 3-4 of 2019, PSAV Secretariat cooperated with Co-chairs of PPP Task Forces to collect comments from members and partners of Task Forces and worked with the consulting team to develop the draft Strategy. The draft will be completed in Quarter 1/2020. Consultation and finalization activities will be implemented in Quarter 1-2 of 2020 ■

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